Handout 2-1

Professional Development and Keys to Success

- 1. Take a college class on civics or politics.
- 2. Search/Read books and share them with your peers.
- 3. Find a mentor you can regularly talk to that you trust.
- 4. Attend your board or council meetings regularly.
- 5. Join a local civic organization or business group.
- 6. Have your department join the Chamber of Commerce or Business Roundtable.
- 7. Establish a mission and value statement for your department.
- 8. Seek better and smarter ways to do things.
- 9. Always do what you promised to do.
- 10. Talk the Talk and Walk the Walk in everything you do.
- 11. Maintain your credibility at all times. If it feels bad, it probably is.
- 12. Support positive change in your organization.
- 13. Stop making excuses for yourself and others.
- 14. Identify your strong areas/talents and make the most of them.
- 15. Always try to make your best impression through your words and actions.
- 16. Read books, magazines, and online articles outside the emergency services.
- 17. Have a written plan for your department's future.
- 18. Seek solutions that work and meet your mission statement and values.
- 19. Ask the key questions about the issue.
- 20. Be aware of your budget status at all times.
- 21. Stay in touch with your local politics first and State second.

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- 22. Dress and act the part of the chief or head of the agency.
- 23. Watch out for the little things; they can hurt the most.
- 24. First you must survive--for your department and your family.
- 25. Your customers are correct.
- 26. Trust the information you receive but verify and validate it.
- 27. Take calculated risks but understand the risks.
- 28. Stay in touch with reality at all times.
- 29. Consider the impact on your staff when making decisions.
- 30. Listen to the advice of your peers and staff.
- 31. Learn to delegate effectively.
- 32. Always have your business card with you at all times.
- 33. Know and understand the priorities of your board or council members.
- 34. Know and understand the priorities of your manager or agency head.
- 35. Know and understand your own personal values.
- 36. Know when and how to say no when no is the right choice.
- 37. Identify how to relieve your personal stress.
- 38. Respect everyone's personal beliefs.
- 39. Watch one TED.com (Technology, Entertainment & Design) session each month.
- 40. Keep your faith, family, and work in perspective....and in the right order.
- 41. Remember you will make mistakes. Get over it and move on with life.
- 42. Avoid "make work" projects just to look busy.
- 43. Measure outcome rather than outputs.
- 44. It's your "ship," your "watch" so take responsibility.

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- 45. Give credit to the people who did the work.
- 46. Believe in others.
- 47. Choose healthy options in all parts of your life.
- 48. Use your values as a steering wheel rather than as a spare tire.
- 49. Know what are you committed to and what your passion is.
- 50. Identify how to relieve your personal stress.
- 51. Smile.